

- Education has always been important to our society, but has never been on the headline news until recently
- These days, you see news reports and commentaries on education almost daily, most of them mention MOOC in their discussion
- But is MOOC the real solution to the challenges we face today in education?
- Most of us will say “NO”
- My view is that MOOC is a question, not an answer
- So, what is the answer then?
- Well, when a group of engineers working at universities get together to find the answer to this question, it is helpful to draw an analogy between academia and industry
- This what I am going to do today to begin the discussion

2013 GEDC Panel Discussion

Impact of Globalization and Information Technology on Engineering Education

Mass-Production vs. Mass-Education

When it comes to eLearning, can universities learn from industry in this era of technology and globalization?

Stephen C-Y. Lu
Viterbi School of Engineering
University of Southern California

Two things that have changed the world...

Mass production in industry in the 19th century

Mass education at universities in the 20th century

They both share the same goal and approach...

the **goal**: serve many and save money

the **approach**: standardization

When competitions intensified in the 80s',
industry took a **price-focused** proposition

At the **technology** front,
they used **automation** to expand the **volume**

At the **globalization** front,
they exploited **outsourcing** to lower the **cost**

The price-focused proposition is unsustainable!

Products commoditized, jobs eliminated, skills lost,
plants relocated, and businesses closed

Should universities follow the same price-focused proposition in eLearning today?

At the **technology** front,

- should we continue to robotize lectures and digitize courseware to expand the enrollment
 - same as using automation to increase the volume

At the **globalization** front,

- should we continue to recruit more and more international students to fill the classroom seats
 - same as using outsourcing to decrease the cost

What are the key lessons that universities can learn from industry.....

1. The **value-focused** proposition is more sustainable
2. One must always innovate from the **core business**

So, universities should ask themselves...

What are the new, innovative **value-propositions** of **campus education** which eLearning can bring to enrich students' learning experiences on-campus?

A new value proposition of **campus education** — learn global **context** beyond just content

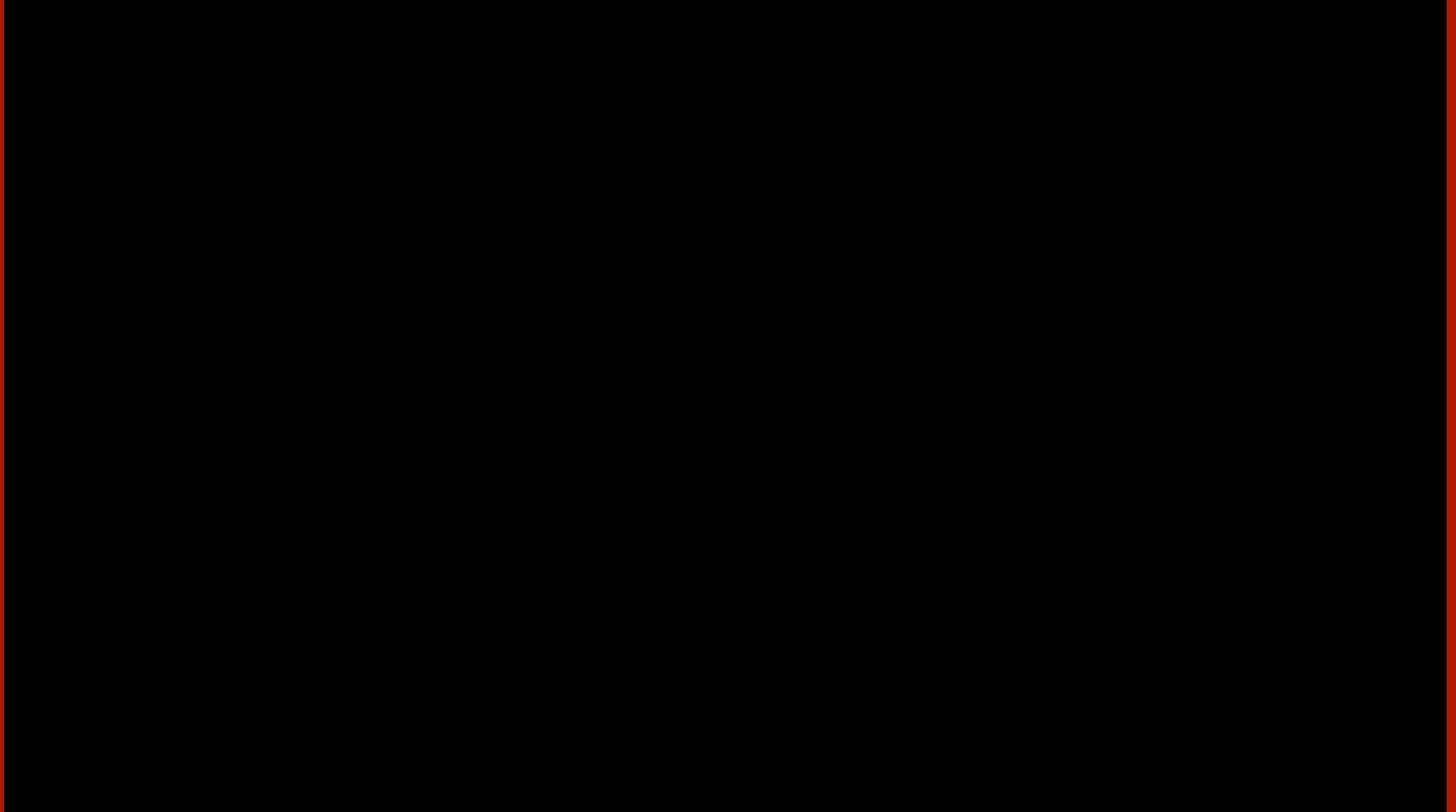
At the **technology** front,

we should use eLearning to **eliminate the distance of student interaction**, rather than just maximize the distance of course delivery

At the **globalization** front,

we should use eLearning to **provide global learning experiences on local campus** as “a right for the many,” rather than just “a privilege for the few”

The **iPodia** Alliance: classrooms-without-borders





University of Southern California

*imagine no more,
the future is already here!*

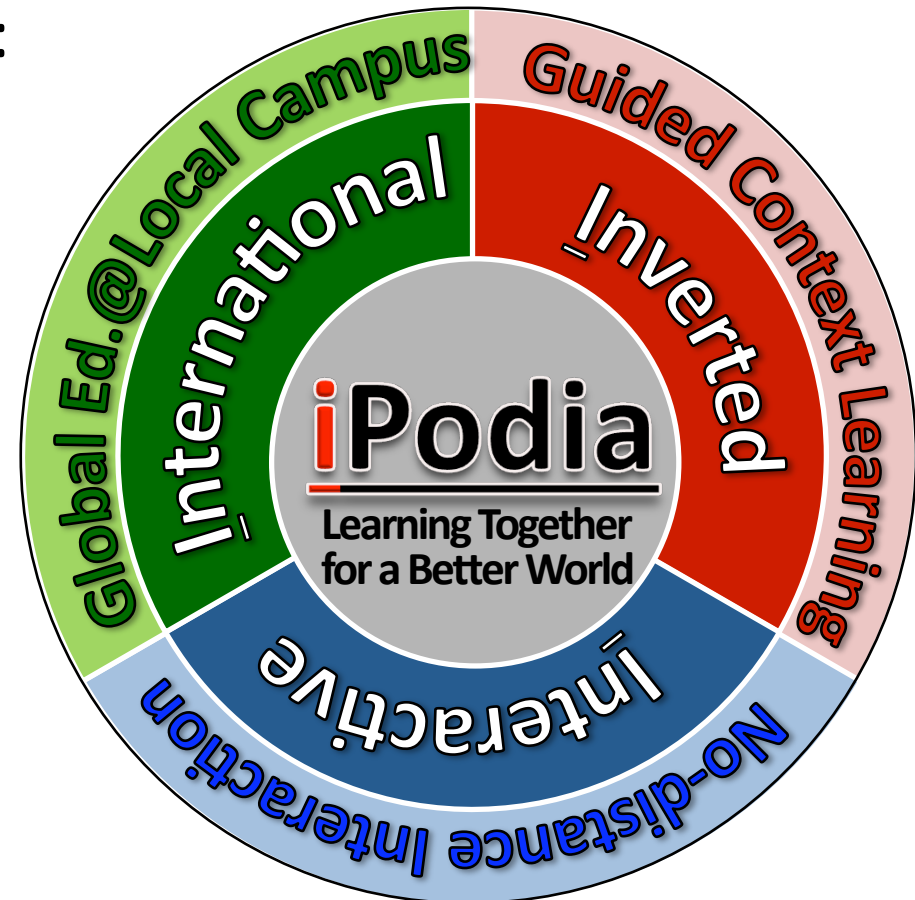
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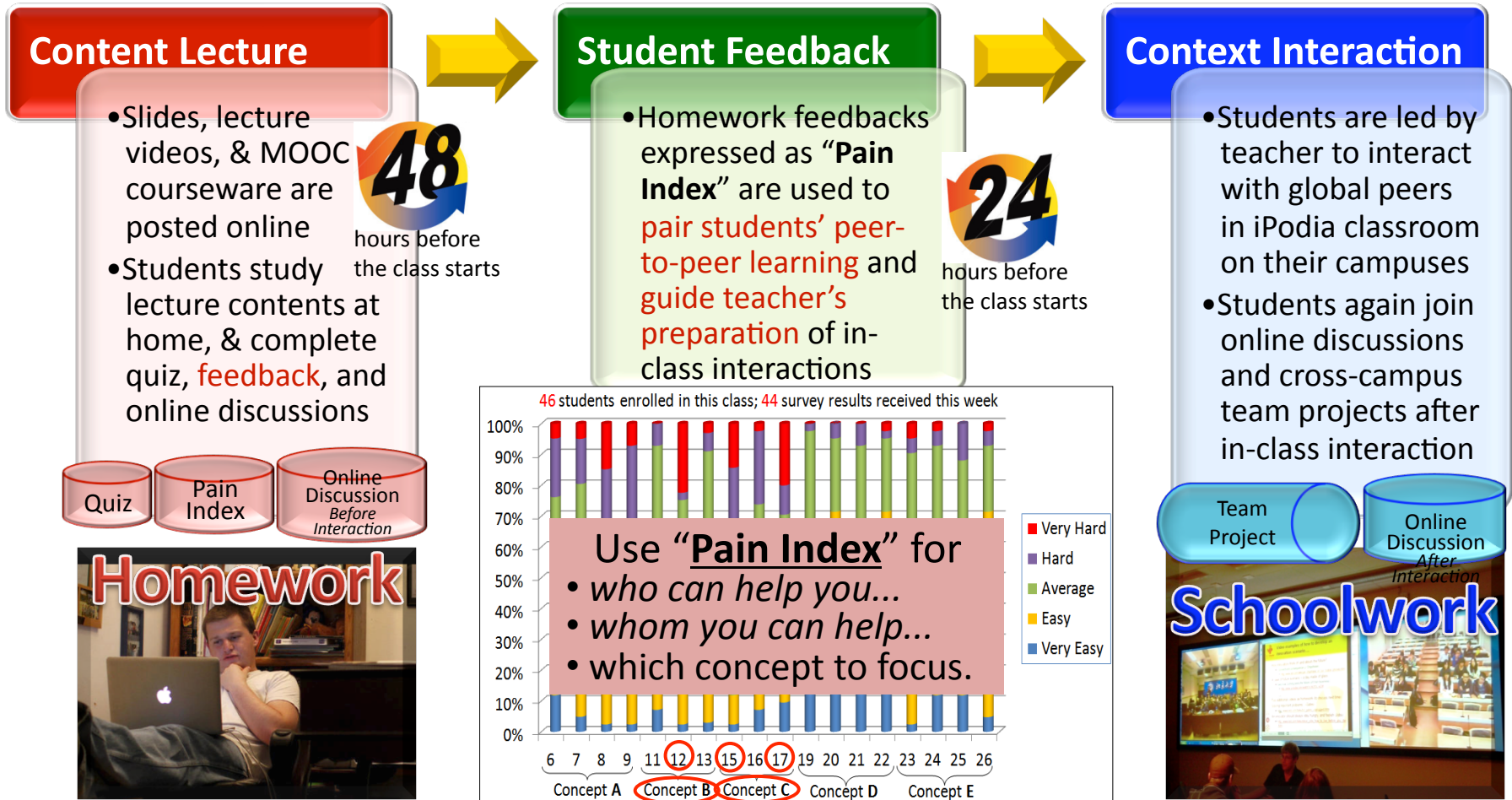


USC Viterbi
School of Engineering


The “i” in iPodia stands for:

- **Inverted learning**
 - Because context is best acquired via guided engagement by learners
- **Interactive learning**
 - Because what you learn depends on with whom you learn
- **International learning**
 - Because diversity can increase everyone’s learning opportunity





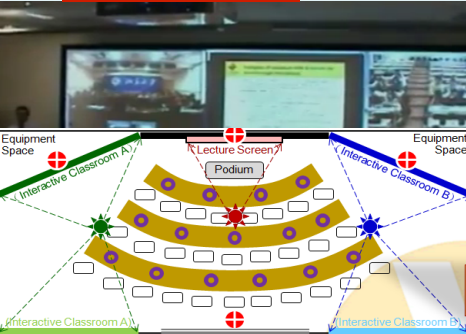
iPodia™ Interactive: empowers participation



108 students interact asynchronously via Blackboard System

USC-A USC-B Technion Aachen PKU KAIST

54 students interact synchronously via iPodia classroom @ 3 campuses in 2 sessions

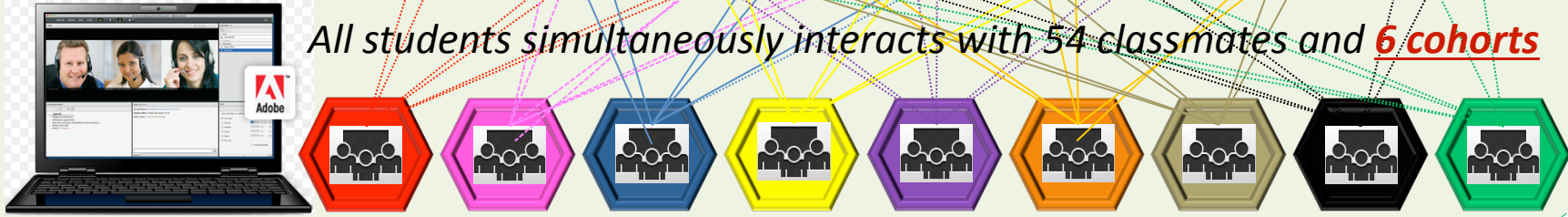


Equipment Space, Interactive Classroom A, Lecture Screen, Podium, Interactive Classroom B, Equipment Space, Interactive Classroom C

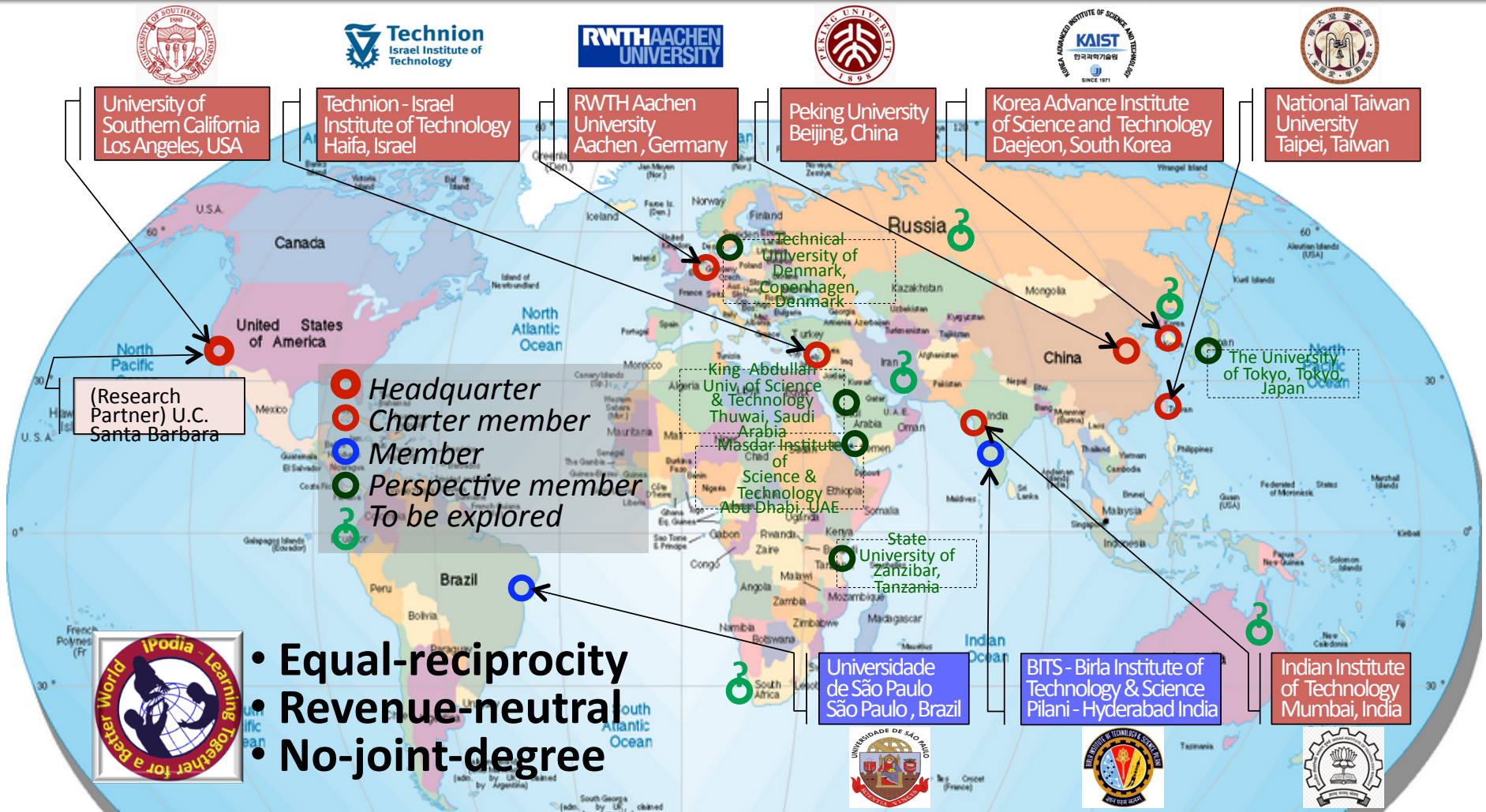
Technion USC Aachen

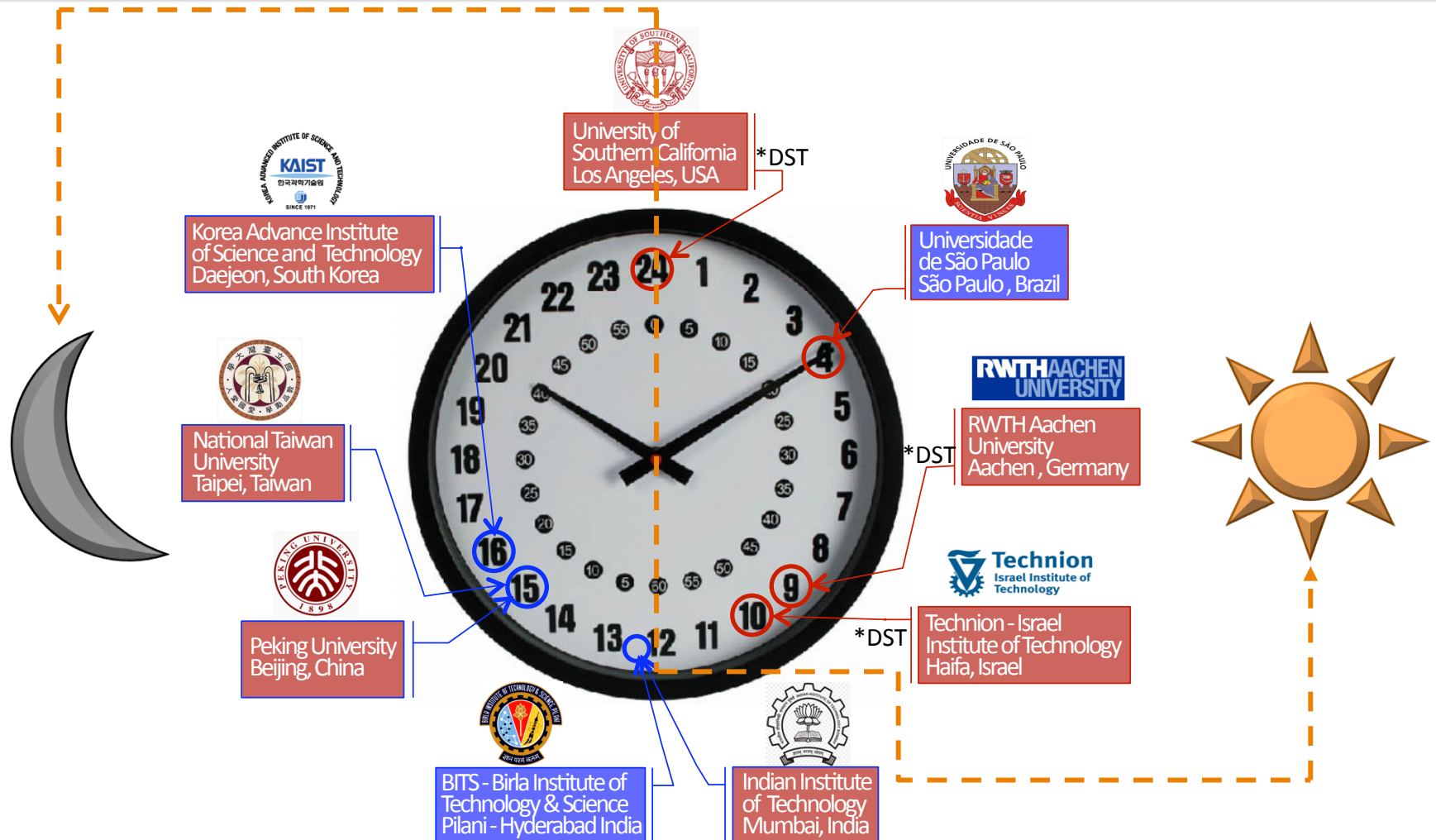
iPodia Audio/Video Links

All students simultaneously interacts with 54 classmates and **6 cohorts**



Adobe





Learning across the season

